

# **Information Security Council Lightning Round**

**Moderated by Isaac Straley, Chief Information Security Officer, University of Toronto**

**Oct. 23, 2019**



**Cyber Security  
Awareness Month**  
**ONE TEAM. ONE GOAL. October 2019**

Openness = Academic Freedom + Shared Governance



Constantly Changing Users

Profoundly Decentralized

Collaborative Research  
Around the Globe



New Students, New  
Devices



Hundreds of  
Autonomous Units



Wide Range of IT  
Literacy



Few Enforcement  
Mechanisms



### Determined to Stay “Free”

“Higher Ed is by design focused on transparency, with as few restrictions as possible to information sharing. The bedrock mindset tilts toward academic freedom.”

*CIO, Regional Masters University*



### Uniquely Risky

“Higher education is one of the most heavily regulated industries in the U.S. – and it has more risk-producing constituencies than almost any other industry.”

*Leta Finch, Aon Risk Management Services*



# POLICY

The University of Toronto adopts this ***Policy on Information Security and the Protection of Digital Assets*** as a measure to protect the privacy, confidentiality, integrity, and availability of Digital Assets, including information systems that store, process or transmit data. This *Policy* applies to all academic and administrative units, third-party agents of the University, as well as any other University affiliate that is authorized to access institutional data, services and systems.

All University of Toronto campuses, divisions, departments and other administrative or academic organizational units shall deploy and use IT systems and services in a manner consistent with the University's research and teaching mission, while vigilantly mitigating security risks to Digital Assets, including data during storage, transit, use and disposal. It is the obligation of all University community members to protect information that is created by them and stored by the University and its authorized delegates to its defined principles and standards.

# OBJECTIVES

- The broad purpose of the ISC is to provide guidance to the university in matters of information security in the context of the university's, mission, objectives, and obligations.
- Act as a steering committee for the information security program, including a recommendation for the final resource allocation decisions for the annual security strategy plan.
- As per policy, ensure every academic and non-academic unit is appropriately covered by an information risk management plan.

# MEMBERSHIP

Name	Role	Unit	Affiliation
Ron Deibert	Co-Chair	Political Science	Faculty
Isaac Straley	Co-Chair	ITS	Staff
Sam Chan	Member	Medicine – IT Director	Staff
Leslie Shade	Member	I-School	Faculty
Sian Meikle	Member	Library	Faculty
VACANT	Member		Faculty
Michael Stumm	Member	ECE	Faculty
Zoran Piljevic	Member	UTSC – IT Director	Staff
Rafael Eskenazi	Member	Privacy Office	Staff
Heidi Bohaker	Member	History	Faculty
VACANT	Member	Physics	Grad Student
Bo Wandschneider	Ex-officio	ITS	Staff

# WORKING GROUPS

- Incident Response Planning
- Procedures, Standards and Guidelines
- Education & Awareness
- Risk, Compliance, Metrics and Reporting
- Research

# Information Security Incident Response Planning

Information Security Council (ISC)  
Working Group

October 23, 2019



UNIVERSITY OF  
TORONTO



# Information Security Incident

Not a matter of if, but when ...

A few facts:

- By 2020 there will be roughly 200 billion connected devices
- Approximately \$6 trillion is expected to be spent globally on cybersecurity by 2021
- More than 77% of organizations do not have a Cyber Security Incident Response plan

Source: <https://www.cybintsolutions.com/cyber-security-facts-stats/>



# Information Security Incident Response Planning

“Every person who prepares is one less person who panics in a crisis.”  
— attributed to Mike Adamson, British Red Cross



Incident Detection



Incident intake



Incident Response

- Contain
- Eradicate
- Recover



Lessons Learned

- Establish Metrics
- Improve defenses
- Establish root cause

# Incident Response Planning

Key focus areas:

- Document common incident types
- Define criteria for prioritizing incidents
- Develop and conduct tabletop exercises
- Develop response playbooks and checklists
- Provide input into Information Security Awareness Program

More information on the ISC and its working groups:

<http://main.its.utoronto.ca/about/committees/information-security-council-isc/>

# LIGHTNING ROUND

**Information Security Council Education and Awareness Working Group**

Oct 23, 2019

Presented by Carrie Schmidt, Education and Awareness (Communications), Senior Manager,  
Information Technology Services and Information Security Council Education and Awareness Working  
Group Chair

# OUR MANDATE

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1. Foster communication, promote awareness and education about information security with the goal of reducing the risk of unauthorized or malicious compromise of data and services.
2. Activities are focused on four audiences: **faculty, students, technical staff** and **non-technical staff**.
3. Provide communications, education and awareness support, recommendations and expertise to information security council initiatives (and working groups).

We strive for a **tri-campus and inclusive** approach.



**Have you received a phishing email?**

**If you're unsure, watch out for these signs:**

1. Sender is an unknown email contact OR sender is a known email contact, yet the message and/or links contained are out of the ordinary.
2. The overall content seems odd, unexpected and/or conveys a false sense of urgency.
3. Contains instructions to click a link, download an attachment, enter your credentials and/or send money or gift cards.
4. Includes phony links (tip: hover over link(s) with your cursor to see where they actually lead).
5. Has spelling or grammatical errors, yet beware that many sophisticated attackers will use



# COMMITTEE MEMBERS



- Will Campbell, HR & Equity
- John Di Marco, Department of Computer Science
- Humberto Ferreira, Division of University Advancement
- Hayley Fuller, HR & Equity
- Sue McGlashan, Information Security, Information Technology Services
- Kathleen McLeod, Education and Awareness (Communications), Information Technology Services
- Rose O'Higgins, Faculty of Arts & Science
- Daniel Ottini, Internal Audit Department
- Marden Paul, Planning, Governance and Assessment, Information Technology Services
- Andrea Russell, Office of the Vice-President and Provost
- Carrie Schmidt, Education and Awareness (Communications), Information Technology Services
- Alex Tichine, Information Security and Enterprise Systems, Faculty of Engineering
- Mike Wiseman, Information Security, Information Technology Services
- Cheryl Ziegler, Office of Student Life

# TEAM SHOUT OUT

**ANN-MARIE**, SENIOR  
COMMUNICATIONS OFFICER



**CARRIE**, SENIOR MANAGER



**KIM**, COMMUNICATIONS  
COORDINATOR

**EARL**, WEB DEVELOPER



**KATHLEEN**, EDUCATION  
AND AWARENESS OFFICER

The Education and Awareness team is a growing group of creative communication professionals that are helping to advance the objectives, pillars, initiatives and culture outlined in the IT@UofT Strategic plan.

The team supports the Information Technology division, including the Office of the Chief Information Officer. They provide innovative planning, strategy, event planning, writing, design and editing services and solutions.

ACTIVITIES





# PHISHING ALERT!



LEARN MORE AT  
[SECURITYMATTERS.UTORONTO.CA](https://securitymatters.utoronto.ca)







# Cyber Security Awareness Month

ONE TEAM. ONE GOAL. October 2019

Tri-campus community events and activities throughout October.  
Visit Security Matters for updates and get involved today!

📱 @ITSUOFT | @UOFTCYBERAWARE  
#oneteamonegoal #securitymatters  
Learn more at [securitymatters.utoronto.ca](https://securitymatters.utoronto.ca)



## DATA PRIVACY DAY, JAN. 28, 2019

OPEN WORLD. PRIVATE DATA.

LET'S TALK ABOUT DATA PRIVACY.

VISIT OUR POP-UP BOOTH AT THE BAHEN CENTRE FROM 10:30 A.M. TO 4:30 P.M. WHERE YOU CAN:  
MEET U OF T'S NEW CHIEF INFORMATION SECURITY OFFICER ISAAC STRALEY FROM 11 A.M. TO 12:30 P.M.  
AND RAFAEL ESKENAZI DIRECTOR, INFORMATION AND PROTECTION OF PRIVACY FROM 2:30 P.M. TO 3:30 P.M.  
READ OUR ARTICLES.  
JOIN THE CONVERSATION ON SOCIAL MEDIA.  
AND MORE...

[SECURITYMATTERS.UTORONTO.CA](https://securitymatters.utoronto.ca)



@UOFTCYBERAWARE  
#CYBERSECURITY  
#PRIVACYAWARE  
#DATA PRIVACY DAY





## SECURITY MATTERS

### Safeguarding your data while travelling



We all share in the responsibility of protecting the University of Toronto's (U of T's) data, and we are all responsible for our devices and the safety of the data they contain. When travelling outside of Canada, cyber security threats are very real: malicious attacks can intercept calls and internet traffic, or demand direct access to our devices. This tip sheet offers good practices for any U of T staff, student or faculty member who travels on behalf of the University.



#### BEFORE YOU TRAVEL

1. **Make sure the software on all your travel devices is up to date.** Updates to your computer software and mobile device applications will work to fix known security gaps.
2. **Empty the devices you will take with you.** You should not travel with confidential data on your mobile phone and computer. Create temporary online data stores with only the data you need for the trip.
3. **Use a "burner" device.** Burners are inexpensive devices that can be used on a temporary basis when travelling. If you choose to bring your own personal devices, back up your information with a cloud service or a secure device you leave at home.
4. **Before you depart, turn off "remember me" and wipe stored passwords from all travel device applications and browsers.** Change your existing device and online account passwords to temporary travel passwords. To keep secure records of your new passwords, use a password manager such as Password Safe or KeePass.
5. **If you need to bring a portable hard drive or USB drive with you, ensure the devices are trusted and encrypted.** Never use an unfamiliar or untrusted device for this purpose.
6. **Make sure all devices and accounts are protected by strong passwords.** Where possible, set up multi-factor authentication (also known as MFA, 2FA, two-factor authentication and two-step authentication). This will ensure that the only person with access to your accounts is you.
7. **Ensure you have the departmental authorization to take data off-site.** Always check with your departmental contact first.



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If you're unsure, watch out for these signs:



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5. Has spelling or grammatical errors, yet beware that many sophisticated attackers will use professional language too.

📧 @ITSUOFT | @UOFTCYBERAWARE

SECURITYMATTERS.UTORONTO.CA



## TAKE THE DATA PRIVACY DAY CHALLENGE

THREE STEPS IN FIVE MINUTES TO  
PROTECT YOUR PRIVACY

# JOIN US!

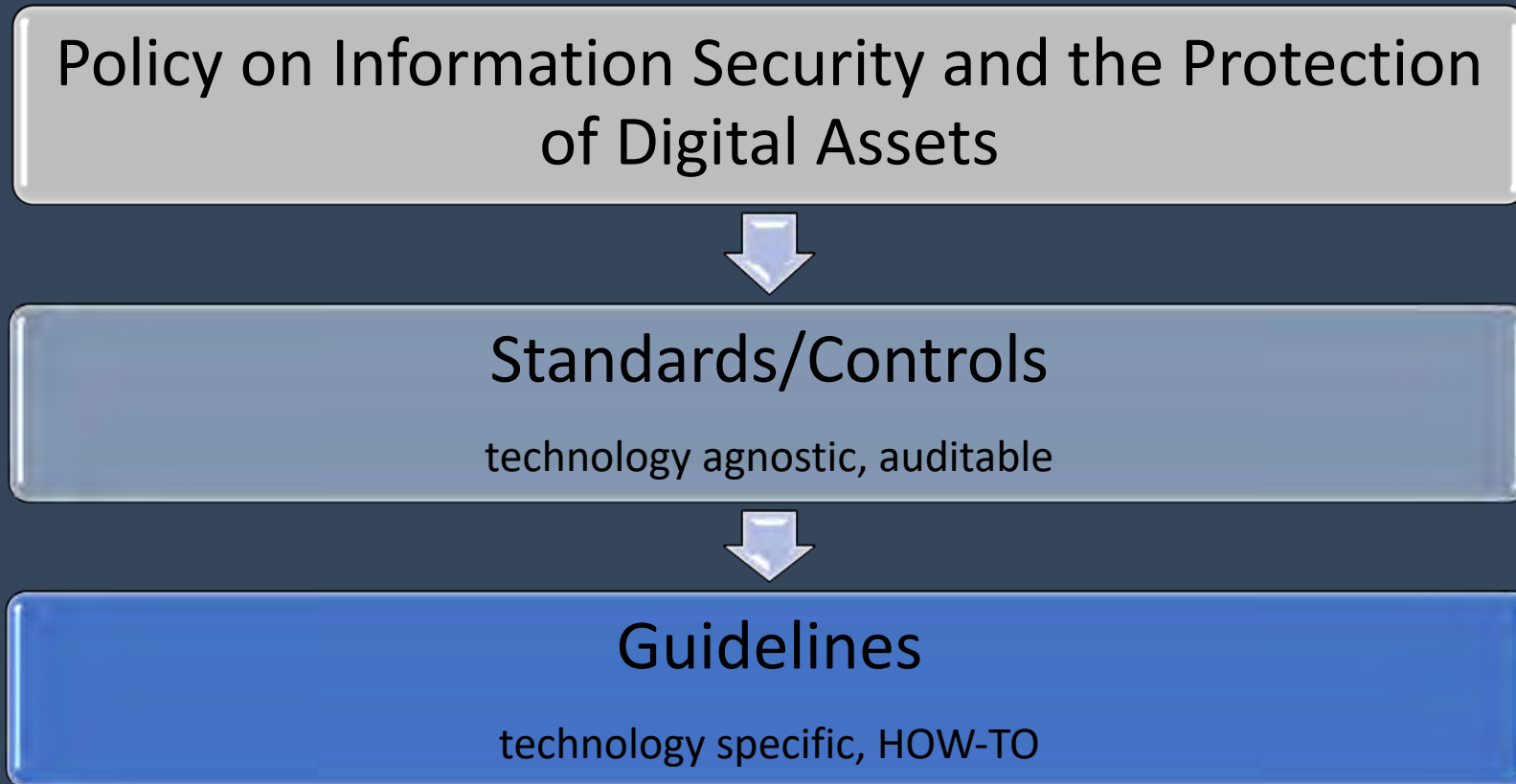
- We are looking for more members of the University tri-campus community to join our working group.
- Please contact Carrie Schmidt if you are an interested **student, University of Toronto Mississauga, University of Toronto Scarborough or University of Toronto St. George** community member.
  - Email: [carrie.schmidt@utoronto.ca](mailto:carrie.schmidt@utoronto.ca)
  - Phone number: 416-946-8155



# Procedures, Standards & Guidelines

D. Gruner, J. Di Marco, D. Ottini, G. Raposo,  
J. Bate, J. Pristupa,  
Priya Murugaiah, M. Wiseman  
Oct 23, 2019

# Procedures, Standards & Guidelines



# Data Classification

*Approved by ISC*

1

Public

2

Internal

3

Confidential

4

Protected

Plus one!

<https://isea.utoronto.ca/policies-procedures/standards/data-classification/>

# What's Next

ACCESS CONTROL  
AUDIT AND ACCOUNTABILITY  
CONFIGURATION MANAGEMENT  
MEDIA PROTECTION  
IDENTIFICATION AND AUTHENTICATION  
AWARENESS AND TRAINING

## Standards and Controls

NIST Special Publication 800-171

CIS Center for Internet Security

PROCEDURES, STANDARDS &  
GUIDELINES WORKING GROUP  
INFORMATION SECURITY COUNCIL

Data Classification		
ID	Label	Examples
1	Public	UofT Directory, press releases, published research, datasets not involving living human subjects, external job postings...
2	Internal	UofT Advanced Directory for faculty/staff, most unpublished research, most course materials, unpublished source code...
3	Confidential	student numbers, names, marks, student records, employee records, video surveillance security footage, research data involving identified living human subjects...
4	Protected	personal health records as defined by PHIPA, customer Payment Card Information...
Plus one!		

PROCEDURES, STANDARDS & GUIDELINES WORKING GROUP  
INFORMATION SECURITY COUNCIL

UNIVERSITY OF TORONTO

# Information Risk, Compliance, Metrics and Reporting Working Group - IRCMRWG

Sue McGlashan, John Kerr, Linda Ye,  
Paul Morrison, Steve Butterworth, Robin  
Wilcoxon, Kathleen McLeod



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# IRCMRWG Journey – Who?

- Chosen by IT@UofT Leaders
- Members are from IS, Risk, Audit, KPE, A&S, ITS.
- If you are interested in taking part, please reach out. If you know of interested academic faculty, please reach out.

# IRCMRWG Journey - Mandate

Overall, develop an Information Risk Reporting **Framework** to:

- Develop security status metrics and a reporting **framework** that will allow units to **self-measure** their performance against metrics.
- **Track** the **progress** of remediation on risk items
- Provide feedback on the risk register.
- Develop a framework for auditors on the type and level of assurance most needed during corresponding audit cycles.
- Provide guidance to the campus Information Risk Assessment Process.

# IRCMRWG Journey - Start

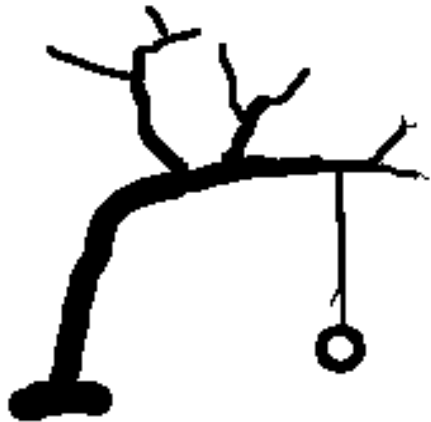
What is risk? (Information risk / risk?)

- The combination of the probability of an event and its consequence
  - The likelihood a threat will exploit a vulnerability x the impact
- Effect of uncertainty on objectives
  - An effect is a deviation from the expected — positive and/or negative.

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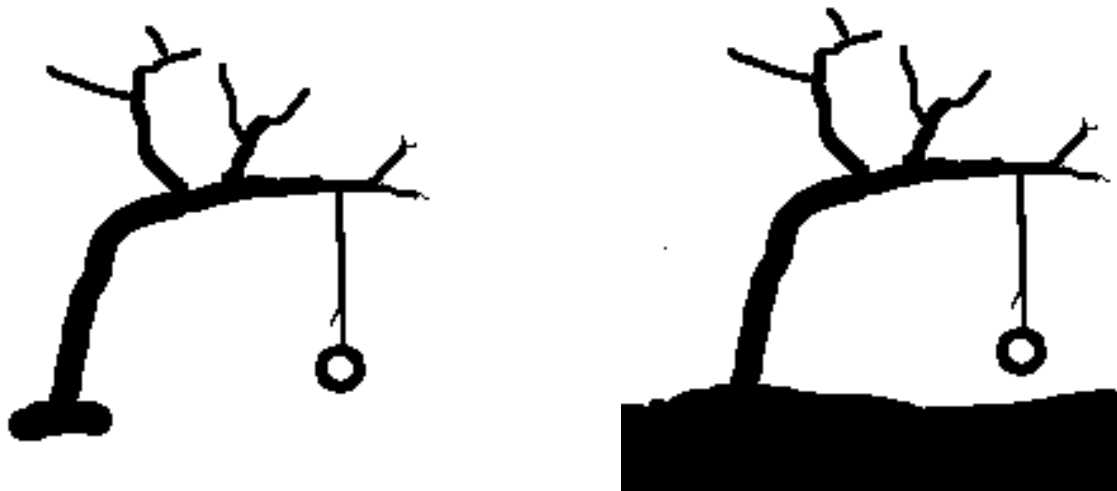
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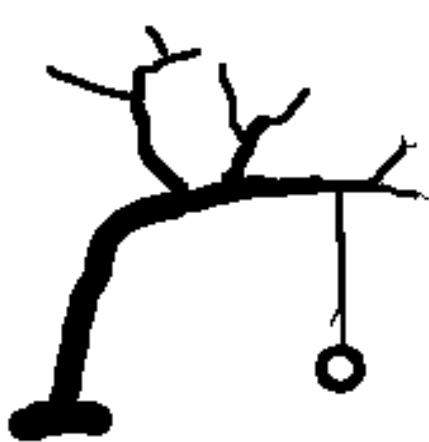
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**Through end 2019**

Pilot – 30 Units

**2020 Jan - Apr**

Communications

Units Complete Assessment

**2020 May - Aug**

Program Evaluation

**2020 Sep - Dec**

Program Improvements

**2021**

Cycle repeats

**Resources | Tools | Training | Guidance**



**Common framework** for units to produce a  
*Unit Information Risk Management Program*

*uoft.me/IRSA*

# IRCRWG - Information risk self-Assessment (IRSA)

## Assessment Categories

- Management Risk
- Business Risk
- Purchasing Risk
- Human Resources Risk
- Facilities Risk
- Legal Risk
- Institutional Data Risk
- Information Technology Risk

Categories map to  
Cybersecurity  
Framework

Unit Information		Overall Score				
Unit Number	2	Unit	Academic	Administrative	IT Services	U of T
Unit Name	U of T Division Administrative	1.9	2.0	1.9	1.8	1.9
Score Summary		Priority				
Comments		Unit	Academic	Administrative	IT Services	U of T
U of T Priorities	P1	1.8	2.3	1.8	1.8	2.0
		2.1	1.7	2.1	1.7	1.9
		1.0	2.5	1.0	2.0	1.7
Summary by Information Risk Functional Area						
Comments	Function	Unit	Academic	Administrative	IT Services	U of T
Information risk in the functional area eg. Legal requirements for data HR onboarding and offboarding processes	MANAGEMENT RISK	0.0	0.3	0.0	0.0	0.1
	BUSINESS RISK	0.5	1.5	0.5	1.7	1.2
	PURCHASING RISK	3.0	1.5	3.0	3.0	2.5
	HUMAN RESOURCES RISK	3.5	2.0	3.5	3.0	3.0
	FACILITIES RISK	3.3	3.5	3.3	3.0	3.3
	LEGAL RISK	3.0	2.5	3.0	1.0	2.3
	INSTITUTIONAL DATA RISK	2.0	2.4	2.0	2.0	2.2
	INFORMATION TECHNOLOGY RISK	1.9	1.8	1.9	1.6	1.7



# Questions



Cyber Security  
Awareness Month  
**ONE TEAM. ONE GOAL.** October 2019